

INTERNATIONAL JOURNAL OF RESEARCH IN COMPUTER APPLICATION & MANAGEMENT

IJR
CM



A Monthly Double-Blind Peer Reviewed (Refereed/Juried) Open Access International e-Journal - Included in the International Serial Directories

Indexed & Listed at:

Ulrich's Periodicals Directory ©, ProQuest, U.S.A., EBSCO Publishing, U.S.A., Cabell's Directories of Publishing Opportunities, U.S.A., Google Scholar,

Open J-Gate, India [link of the same is duly available at Infibnet of University Grants Commission (U.G.C)],

Index Copernicus Publishers Panel, Poland with IC Value of 5.09 & number of libraries all around the world.

Circulated all over the world & Google has verified that scholars of more than 5220 Cities in 187 countries/territories are visiting our journal on regular basis.

Ground Floor, Building No. 1041-C-1, Devi Bhawan Bazar, JAGADHRI – 135 003, Yamunanagar, Haryana, INDIA

<http://ijrcm.org.in/>

CONTENTS

Sr. No.	TITLE & NAME OF THE AUTHOR (S)	Page No.
1.	TRADE FLOW ANALYSIS AND DEVELOPMENT STRATEGY OF INDONESIAN LOBSTER EXPORT <i>LIA NUR ALIA RAHMAH, RINA OKTAVIANI & HENY K. DARYANTO</i>	1
2.	A STUDY ON TELEVISION ADVERTISEMENT IMPACT ON PURCHASE PSYCHE OF A CONSUMER <i>NAVEEN.V & DR. SANJEEV PADASHETTY</i>	6
3.	KEY ACTIVITIES IN MANAGING SOFTWARE PROJECT EFFORT <i>AMIT KUMAR PARMAR & DR. P. K. SHARAN</i>	10
4.	E-SPEAKING AS GOOD PUBLIC SERVICES FOR HUMAN RIGHTS, KINGDOM OF CAMBODIA <i>OUK TOM & MAO YU</i>	15
5.	REVIEW ARTICLE ON MODERN PORTFOLIO THEORY: MARKOWITZ MODEL <i>KRISHNA JOSHI & DR. CHETNA PARMAR</i>	19
6.	UNIFIED PAYMENT INTERFACE (UPI) FOR LESS-CASH INDIA <i>SRIHARI SUBUDHI</i>	22
7.	IMPACT OF SPIRITUALITY AT WORKPLACE ON ORGANISATIONAL PERFORMANCE <i>KANIKA BHUTANI ANAND</i>	25
8.	BUILDING BRAND VALUE THROUGH INNOVATIVE CSR PRACTICES <i>SHWETA SINGH</i>	28
9.	FARMER PRODUCER COMPANY MODEL AS FARM TO MARKET LINKAGE: LEARNING AND CASES FROM CHHATTISGARH <i>SANJAY KUMAR JOSHI & SANT RAM LODHI</i>	39
10.	IMPACT OF LEADERSHIP QUALITIES OF EMPLOYEES IN CORPORATE HOSPITALS IN CHENNAI <i>P.LIBIA</i>	44
	REQUEST FOR FEEDBACK & DISCLAIMER	48

CHIEF PATRON**PROF. K. K. AGGARWAL**

Chairman, Malaviya National Institute of Technology, Jaipur
(An institute of National Importance & fully funded by Ministry of Human Resource Development, Government of India)

Chancellor, K. R. Mangalam University, Gurgaon

Chancellor, Lingaya's University, Faridabad

Founder Vice-Chancellor (1998-2008), Guru Gobind Singh Indraprastha University, Delhi

Ex. Pro Vice-Chancellor, Guru Jambheshwar University, Hisar

FOUNDER PATRON**LATE SH. RAM BHAJAN AGGARWAL**

Former State Minister for Home & Tourism, Government of Haryana

Former Vice-President, Dadri Education Society, Charkhi Dadri

Former President, Chinar Syntex Ltd. (Textile Mills), Bhiwani

FORMER CO-ORDINATOR**DR. S. GARG**

Faculty, Shree Ram Institute of Business & Management, Urjani

ADVISOR**PROF. S. L. MAHANDRU**

Principal (Retd.), Maharaja Agrasen College, Jagadhri

EDITOR**PROF. R. K. SHARMA**

Professor & Dean, Bharti Vidyapeeth University Institute of Management & Research, New Delhi

EDITORIAL ADVISORY BOARD**DR. CHRISTIAN EHIOBUCHÉ**

Professor of Global Business/Management, Larry L Luing School of Business, Berkeley College, Woodland
 Park NJ 07424, USA

PROF. SIKANDER KUMAR

Chairman, Department of Economics, Himachal Pradesh University, Shimla, Himachal Pradesh

DR. JOSÉ G. VARGAS-HERNÁNDEZ

Research Professor, University Center for Economic & Managerial Sciences, University of Guadalajara, Guadalajara, Mexico

PROF. RAJENDER GUPTA

Convener, Board of Studies in Economics, University of Jammu, Jammu

DR. TEGUH WIDODO

Dean, Faculty of Applied Science, Telkom University, Bandung Technoplex, Jl. Telekomunikasi, Terusan
 Buah Batu, Kabupaten Bandung, Indonesia

PROF. S. P. TIWARI

Head, Department of Economics & Rural Development, Dr. Ram Manohar Lohia Avadh University, Faizabad

DR. KAUP MOHAMED

Dean & Managing Director, London American City College/ICBEST, United Arab Emirates

SUNIL KUMAR KARWASRA

Principal, Aakash College of Education, ChanderKalan, Tohana, Fatehabad

DR. MIKE AMUHAYA IRAVO

Principal, Jomo Kenyatta University of Agriculture and Technology (JKUAT), Westlands Campus, Nairobi-Kenya

PROF. M. S. SENAM RAJU

Director A. C. D., School of Management Studies, I.G.N.O.U., New Delhi

DR. NEPOMUCENO TIU

Chief Librarian & Professor, Lyceum of the Philippines University, Laguna, Philippines

PROF. PARVEEN KUMAR

Director, M.C.A., Meerut Institute of Engineering & Technology, Meerut, U. P.

DR. ANA ŠTAMBUK

Head of Department in Statistics, Faculty of Economics, University of Rijeka, Rijeka, Croatia

PROF. H. R. SHARMA

Director, Chhatrapati Shivaji Institute of Technology, Durg, C.G.

DR. CLIFFORD OBIYO OFURUM

Director, Department of Accounting, University of Port Harcourt, Rivers State, Nigeria

DR. SHIB SHANKAR ROY

Professor, Department of Marketing, University of Rajshahi, Rajshahi, Bangladesh

PROF. MANOHAR LAL

Director & Chairman, School of Information & Computer Sciences, I.G.N.O.U., New Delhi

DR. SRINIVAS MADISHETTI

Professor, School of Business, Mzumbe University, Tanzania

PROF. ANIL K. SAINI

Chairperson (CRC), Guru Gobind Singh I. P. University, Delhi

PROF. R. K. CHOUDHARY

Director, Asia Pacific Institute of Information Technology, Panipat

DR. VIJAYPAL SINGH DHAKA

Dean (Academics), Rajasthan Institute of Engineering & Technology, Jaipur

PROF. NAWAB ALI KHAN

Professor, Department of Commerce, Aligarh Muslim University, Aligarh, U.P.

DR. EGWAKHE A. JOHNSON

Professor, Babcock University, Ilishan-Remo, Ogun State, Nigeria

DR. ASHWANI KUSH

Head, Computer Science, University College, Kurukshetra University, Kurukshetra

PROF. ABHAY BANSAL

Head, Department of Information Technology, Amity School of Engineering & Technology, Amity University, Noida

DR. BHARAT BHUSHAN

Head, Department of Computer Science & Applications, Guru Nanak Khalsa College, Yamunanagar

MUDENDA COLLINS

Head of the Department of Operations & Supply Chain, The Copperbelt University, Zambia

Dr. MURAT DARÇIN

Associate Dean, Gendarmerie and Coast Guard Academy, Ankara, Turkey

DR. YOUNOS VAKIL ALROAIA

Head of International Center, DOS in Management, Semnan Branch, Islamic Azad University, Semnan, Iran

SHASHI KHURANA

Associate Professor, S. M. S. Khalsa Lubana Girls College, Barara, Ambala

DR. SEOW TA WEEA

Associate Professor, Universiti Tun Hussein Onn Malaysia, Parit Raja, Malaysia

DR. OKAN VELİ ŞAFAKLI

Associate Professor, European University of Lefke, Lefke, Cyprus

DR. MOHINDER CHAND

Associate Professor, Kurukshetra University, Kurukshetra

DR. BORIS MILOVIC

Associate Professor, Faculty of Sport, Union Nikola Tesla University, Belgrade, Serbia

DR. IQBAL THONSE HAWALDAR

Associate Professor, College of Business Administration, Kingdom University, Bahrain

DR. MOHENDER KUMAR GUPTA

Associate Professor, Government College, Hodal

DR. ALEXANDER MOSESOV

Associate Professor, Kazakh-British Technical University (KBTU), Almaty, Kazakhstan

DR. MOHAMMAD TALHA

Associate Professor, Department of Accounting & MIS, College of Industrial Management, King Fahd University of Petroleum & Minerals, Dhahran, Saudi Arabia

DR. ASHOK KUMAR CHAUHAN

Reader, Department of Economics, Kurukshetra University, Kurukshetra

DR. RAJESH MODI

Faculty, Yanbu Industrial College, Kingdom of Saudi Arabia

WILLIAM NKOMO

Asst. Head of the Department, Faculty of Computing, Botho University, Francistown, Botswana

YU-BING WANG

Faculty, department of Marketing, Feng Chia University, Taichung, Taiwan

DR. SHIVAKUMAR DEENE

Faculty, Dept. of Commerce, School of Business Studies, Central University of Karnataka, Gulbarga

DR. MELAKE TEWOLDE TECLEGHIOGIS

Faculty, College of Business & Economics, Department of Economics, Asmara, Eritrea

DR. BHAVET

Faculty, Shree Ram Institute of Engineering & Technology, Urjani

DR. THAMPOE MANAGALESWARAN

Faculty, Vavuniya Campus, University of Jaffna, Sri Lanka

ASHISH CHOPRA

Faculty, Doon Valley Institute of Engineering & Technology, Karnal

SURAJ GAUDEL

BBA Program Coordinator, LA GRANDEE International College, Simalchaur - 8, Pokhara, Nepal

DR. SAMBHAVNA

Faculty, I.I.T.M., Delhi

CALL FOR MANUSCRIPTS

We invite unpublished novel, original, empirical and high quality research work pertaining to the recent developments & practices in the areas of Computer Science & Applications; Commerce; Business; Finance; Marketing; Human Resource Management; General Management; Banking; Economics; Tourism Administration & Management; Education; Law; Library & Information Science; Defence & Strategic Studies; Electronic Science; Corporate Governance; Industrial Relations; and emerging paradigms in allied subjects like Accounting; Accounting Information Systems; Accounting Theory & Practice; Auditing; Behavioral Accounting; Behavioral Economics; Corporate Finance; Cost Accounting; Econometrics; Economic Development; Economic History; Financial Institutions & Markets; Financial Services; Fiscal Policy; Government & Non Profit Accounting; Industrial Organization; International Economics & Trade; International Finance; Macro Economics; Micro Economics; Rural Economics; Co-operation; Demography; Development Planning; Development Studies; Applied Economics; Development Economics; Business Economics; Monetary Policy; Public Policy Economics; Real Estate; Regional Economics; Political Science; Continuing Education; Labour Welfare; Philosophy; Psychology; Sociology; Tax Accounting; Advertising & Promotion Management; Management Information Systems (MIS); Business Law; Public Responsibility & Ethics; Communication; Direct Marketing; E-Commerce; Global Business; Health Care Administration; Labour Relations & Human Resource Management; Marketing Research; Marketing Theory & Applications; Non-Profit Organizations; Office Administration/Management; Operations Research/Statistics; Organizational Behavior & Theory; Organizational Development; Production/Operations; International Relations; Human Rights & Duties; Public Administration; Population Studies; Purchasing/Materials Management; Retailing; Sales/Selling; Services; Small Business Entrepreneurship; Strategic Management Policy; Technology/Innovation; Tourism & Hospitality; Transportation Distribution; Algorithms; Artificial Intelligence; Compilers & Translation; Computer Aided Design (CAD); Computer Aided Manufacturing; Computer Graphics; Computer Organization & Architecture; Database Structures & Systems; Discrete Structures; Internet; Management Information Systems; Modeling & Simulation; Neural Systems/Neural Networks; Numerical Analysis/Scientific Computing; Object Oriented Programming; Operating Systems; Programming Languages; Robotics; Symbolic & Formal Logic; Web Design and emerging paradigms in allied subjects.

Anybody can submit the **soft copy** of unpublished novel; original; empirical and high quality **research work/manuscript** **anytime** in **M.S. Word format** after preparing the same as per our **GUIDELINES FOR SUBMISSION**; at our email address i.e. infoijrcm@gmail.com or online by clicking the link **online submission** as given on our website (**FOR ONLINE SUBMISSION, CLICK HERE**).

GUIDELINES FOR SUBMISSION OF MANUSCRIPT

1. **COVERING LETTER FOR SUBMISSION:**

DATED: _____

THE EDITOR

IJRCM

Subject: SUBMISSION OF MANUSCRIPT IN THE AREA OF _____.

(e.g. Finance/Mkt./HRM/General Mgt./Engineering/Economics/Computer/IT/ Education/Psychology/Law/Math/other, please specify)

DEAR SIR/MADAM

Please find my submission of manuscript titled ' _____ ' for likely publication in one of your journals.

I hereby affirm that the contents of this manuscript are original. Furthermore, it has neither been published anywhere in any language fully or partly, nor it is under review for publication elsewhere.

I affirm that all the co-authors of this manuscript have seen the submitted version of the manuscript and have agreed to inclusion of their names as co-authors.

Also, if my/our manuscript is accepted, I agree to comply with the formalities as given on the website of the journal. The Journal has discretion to publish our contribution in any of its journals.

NAME OF CORRESPONDING AUTHOR

Designation/Post*

Institution/College/University with full address & Pin Code

Residential address with Pin Code

Mobile Number (s) with country ISD code

Is WhatsApp or Viber active on your above noted Mobile Number (Yes/No)

Landline Number (s) with country ISD code

E-mail Address

Alternate E-mail Address

Nationality

* i.e. Alumnus (Male Alumni), Alumna (Female Alumni), Student, Research Scholar (M. Phil), Research Scholar (Ph. D.), JRF, Research Assistant, Assistant Lecturer, Lecturer, Senior Lecturer, Junior Assistant Professor, Assistant Professor, Senior Assistant Professor, Co-ordinator, Reader, Associate Professor, Professor, Head, Vice-Principal, Dy. Director, Principal, Director, Dean, President, Vice Chancellor, Industry Designation etc. **The qualification of author is not acceptable for the purpose.**

NOTES:

- a) The whole manuscript has to be in **ONE MS WORD FILE** only, which will start from the covering letter, inside the manuscript. **pdf. version is liable to be rejected without any consideration.**
 - b) The sender is required to mention the following in the **SUBJECT COLUMN of the mail**:
New Manuscript for Review in the area of (e.g. Finance/Marketing/HRM/General Mgt./Engineering/Economics/Computer/IT/ Education/Psychology/Law/Math/other, please specify)
 - c) There is no need to give any text in the body of the mail, except the cases where the author wishes to give any **specific message** w.r.t. to the manuscript.
 - d) The total size of the file containing the manuscript is expected to be below **1000 KB**.
 - e) Only the **Abstract will not be considered for review** and the author is required to submit the **complete manuscript** in the first instance.
 - f) **The journal gives acknowledgement w.r.t. the receipt of every email within twenty-four hours** and in case of non-receipt of acknowledgment from the journal, w.r.t. the submission of the manuscript, within two days of its submission, the corresponding author is required to demand for the same by sending a separate mail to the journal.
 - g) The author (s) name or details should not appear anywhere on the body of the manuscript, except on the covering letter and the cover page of the manuscript, in the manner as mentioned in the guidelines.
2. **MANUSCRIPT TITLE:** The title of the paper should be typed in **bold letters, centered and fully capitalised**.
 3. **AUTHOR NAME (S) & AFFILIATIONS:** Author (s) **name, designation, affiliation (s), address, mobile/landline number (s), and email/alternate email address** should be given underneath the title.
 4. **ACKNOWLEDGMENTS:** Acknowledgements can be given to reviewers, guides, funding institutions, etc., if any.
 5. **ABSTRACT:** Abstract should be in **fully italic printing**, ranging between **150 to 300 words**. The abstract must be informative and elucidating the background, aims, methods, results & conclusion in a **SINGLE PARA**. **Abbreviations must be mentioned in full**.
 6. **KEYWORDS:** Abstract must be followed by a list of keywords, subject to the maximum of **five**. These should be arranged in alphabetic order separated by commas and full stop at the end. All words of the keywords, including the first one should be in small letters, except special words e.g. name of the Countries, abbreviations etc.
 7. **JEL CODE:** Provide the appropriate Journal of Economic Literature Classification System code (s). JEL codes are available at www.aea-web.org/econlit/jelCodes.php. However, mentioning of JEL Code is not mandatory.
 8. **MANUSCRIPT:** Manuscript must be in **BRITISH ENGLISH** prepared on a standard A4 size **PORTRAIT SETTING PAPER**. **It should be free from any errors i.e. grammatical, spelling or punctuation. It must be thoroughly edited at your end.**
 9. **HEADINGS:** All the headings must be bold-faced, aligned left and fully capitalised. Leave a blank line before each heading.
 10. **SUB-HEADINGS:** All the sub-headings must be bold-faced, aligned left and fully capitalised.
 11. **MAIN TEXT:**

THE MAIN TEXT SHOULD FOLLOW THE FOLLOWING SEQUENCE:**INTRODUCTION****REVIEW OF LITERATURE****NEED/IMPORTANCE OF THE STUDY****STATEMENT OF THE PROBLEM****OBJECTIVES****HYPOTHESIS (ES)****RESEARCH METHODOLOGY****RESULTS & DISCUSSION****FINDINGS****RECOMMENDATIONS/SUGGESTIONS****CONCLUSIONS****LIMITATIONS****SCOPE FOR FURTHER RESEARCH****REFERENCES****APPENDIX/ANNEXURE****The manuscript should preferably be in 2000 to 5000 WORDS, But the limits can vary depending on the nature of the manuscript.**

12. **FIGURES & TABLES:** These should be simple, crystal **CLEAR, centered, separately numbered** & self-explained, and the **titles must be above the table/figure. Sources of data should be mentioned below the table/figure. It should be ensured that the tables/figures are referred to from the main text.**
13. **EQUATIONS/FORMULAE:** These should be consecutively numbered in parenthesis, left aligned with equation/formulae number placed at the right. The equation editor provided with standard versions of Microsoft Word may be utilised. If any other equation editor is utilised, author must confirm that these equations may be viewed and edited in versions of Microsoft Office that does not have the editor.
14. **ACRONYMS:** These should not be used in the abstract. The use of acronyms is elsewhere is acceptable. Acronyms should be defined on its first use in each section e.g. Reserve Bank of India (RBI). Acronyms should be redefined on first use in subsequent sections.
15. **REFERENCES:** The list of all references should be alphabetically arranged. **The author (s) should mention only the actually utilised references in the preparation of manuscript** and they may follow Harvard Style of Referencing. **Also check to ensure that everything that you are including in the reference section is duly cited in the paper.** The author (s) are supposed to follow the references as per the following:
 - All works cited in the text (including sources for tables and figures) should be listed alphabetically.
 - Use (ed.) for one editor, and (ed.s) for multiple editors.
 - When listing two or more works by one author, use --- (20xx), such as after Kohl (1997), use --- (2001), etc., in chronologically ascending order.
 - Indicate (opening and closing) page numbers for articles in journals and for chapters in books.
 - The title of books and journals should be in italic printing. Double quotation marks are used for titles of journal articles, book chapters, dissertations, reports, working papers, unpublished material, etc.
 - For titles in a language other than English, provide an English translation in parenthesis.
 - **Headers, footers, endnotes and footnotes should not be used in the document. However, you can mention short notes to elucidate some specific point,** which may be placed in number orders before the references.

PLEASE USE THE FOLLOWING FOR STYLE AND PUNCTUATION IN REFERENCES:

BOOKS

- Bowersox, Donald J., Closs, David J., (1996), "Logistical Management." Tata McGraw, Hill, New Delhi.
- Hunker, H.L. and A.J. Wright (1963), "Factors of Industrial Location in Ohio" Ohio State University, Nigeria.

CONTRIBUTIONS TO BOOKS

- Sharma T., Kwatra, G. (2008) Effectiveness of Social Advertising: A Study of Selected Campaigns, Corporate Social Responsibility, Edited by David Crowther & Nicholas Capaldi, Ashgate Research Companion to Corporate Social Responsibility, Chapter 15, pp 287-303.

JOURNAL AND OTHER ARTICLES

- Schemenner, R.W., Huber, J.C. and Cook, R.L. (1987), "Geographic Differences and the Location of New Manufacturing Facilities," Journal of Urban Economics, Vol. 21, No. 1, pp. 83-104.

CONFERENCE PAPERS

- Garg, Sambhav (2011): "Business Ethics" Paper presented at the Annual International Conference for the All India Management Association, New Delhi, India, 19-23

UNPUBLISHED DISSERTATIONS

- Kumar S. (2011): "Customer Value: A Comparative Study of Rural and Urban Customers," Thesis, Kurukshetra University, Kurukshetra.

ONLINE RESOURCES

- Always indicate the date that the source was accessed, as online resources are frequently updated or removed.

WEBSITES

- Garg, Bhavet (2011): Towards a New Gas Policy, Political Weekly, Viewed on January 01, 2012 <http://epw.in/user/viewabstract.jsp>

UNIFIED PAYMENT INTERFACE (UPI) FOR LESS-CASH INDIA

SRIHARI SUBUDHI
CHIEF MANAGER & HEAD
ADC CLUSTER
ORIENTAL BANK OF COMMERCE
AHMEDABAD

ABSTRACT

The study finds out that UPI will serve the three great purposes - universal electronic payments, a less cash society and financial inclusion using latest technology trends, as envisaged in the Payment System Vision Document 2012-15 of Reserve Bank of India. When UPI will be widely used on a mass scale by majority of India's vast population for their routine payments – for payment of a chhota recharge of Rs. 10/- to payments at the local Kirana Store, Sabzi Mandi, or for payments to Rikshawwala or for the payment of Loan EMI of your big house, it will definitely bring a great revolution, truly leading to a less cash economy in India. The way WhatsApp (free SMS as called in rural India) brought a revolution in the messaging system across the world, it is expected that UPI will one day bring similar revolution in India thereby demonstrating UPI as the WhatsApp Moment for India, as appropriately described by Nandan Nilekani, Advisor to National Payment Corporation of India (NPCI). Wider acceptance of UPI may gradually make other modes of payment (Cash, Cheques, even ECS/NACH and even NEFT) redundant or obsolete in few years down the line. Government of India & various State Governments and local bodies (including proposed smart cities in the country) can capitalize on the infrastructure of UPI to collect various taxes and receivables from its citizens in a smart way. We hope that UPI will significantly contribute to make India a less cash economy in the future.

KEYWORDS

Unified Payment Interface (UPI), universal electronic payments, less cash society, financial inclusion.

INTRODUCTION

Unified Payment Interface (UPI) is a mobile app based new generation peer-to-peer instant payment solution. UPI application, once installed on smart phone, can be used to transfer money instantly to any account easily, conveniently and securely. UPI has been designed to enable all bank account holders to send and receive money using the smart phones with a single identifier such as Aadhaar number, mobile number, virtual payment address etc., without providing any bank account information. What is unique about UPI is that the beneficiary can now initiate the payment request. UPI is the advanced version of Immediate Payment Service (IMPS) and it can be used for instant payment on 24x7x365 basis. UPI is a great initiative by the National Payment Corporation of India (NPCI), which is umbrella organization for all retail payment systems in India.

CORE FEATURES OF UNIFIED PAYMENT INTERFACE (UPI)

1. User can use his/her mobile phone as the primary device for all payments – person to person (P2P), person to entity (P2E) and entity to person (E2P).
2. User can pay someone (push) as well as collect payment from someone (pull).
3. User can use Virtual Private Addresses (VPA) which are aliases to account numbers, thereby avoiding sharing of his/her account details.
4. User can send a payment collection request to others with a “pay by date” to allow the payment request to be “snoozed” and paid later before the expiry date.
5. User can use UPI 24x7x365 with instant debit & credit of accounts.
6. User can pre-authorize multiple recurring payments similar to ECS/NACH (to pay utility bills, school fees, insurance premiums etc.) with one-time secure authentication and rule based access.
7. User can make payments using 1-click 2-factor authentication using their mobile phone.

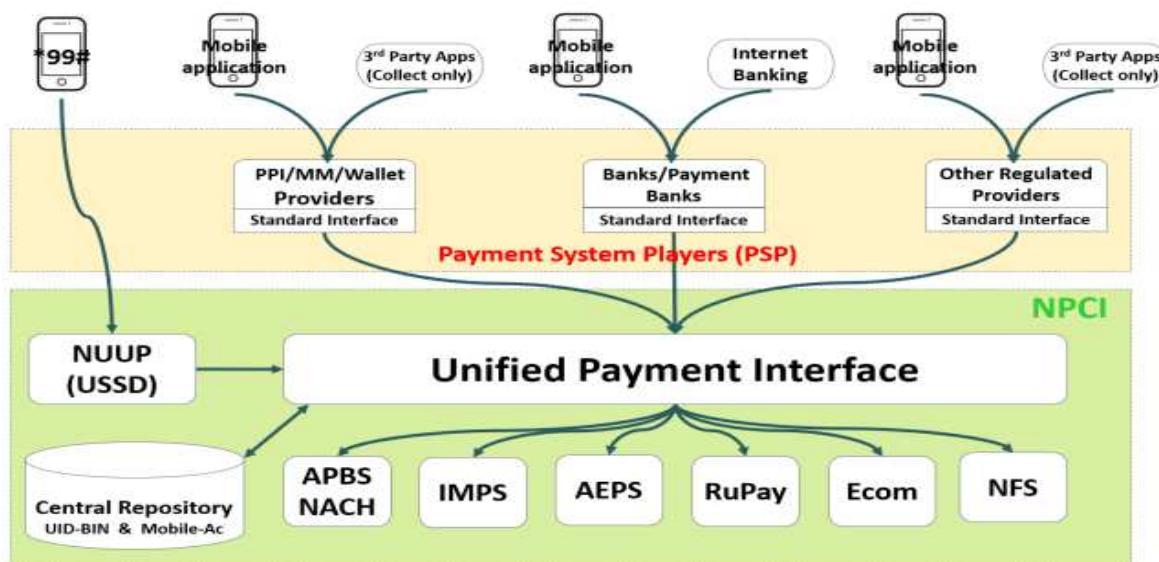
HOW UPI WORK?

Let us imagine that you place order online for a new iPhone on an e-commerce site (or mobile app) for your spouse. You select “UPI” as the mode of payment & provide your virtual private address for the payment, then a pop-up/push notification is received on your UPI app requesting for a confirmation of the payment. You enter your secret MPIN to authenticate the payment. Immediately you get the confirmation of payment being successful and confirmation of the online purchase from the merchant.

When you select the mode of payment as UPI and provide your virtual address, the transaction request hits merchant's server, it is immediately passed on, to the acquiring bank's server. This transaction is then pushed, through NPCI, to your bank, where the actual account details are fetched up against the mapped virtual ID and the credentials are validated and your account is debited. The confirmation is again pushed back to UPI servers (at NPCI) and in turn it initiates a credit message to the merchant's acquiring bank and the credit to the merchant happens in real time.

The Architecture of Unified Payment Interface (UPI) - how various parties/players/applications communicate with UPI, is described below in Figure-1:

FIGURE-1: UPI ARCHITECTURE, Source-NPCI



HOW IS UPI DIFFERENT FROM OTHER PAYMENT METHODS?

UPI is having some distinctive features which make it special and different from other modes of payments. Features like Virtual Private Addresses, Payment Collect Facility and a lot of scope for innovations for making payments & collecting payments based on QR Code etc can revolutionize the retail payment system in India and wider acceptance of UPI for routine payments by the common man can lead to less cash economy in the future.

1. VIRTUAL PRIVATE ADDRESS

UPI has a unique feature to identify a bank customer by an email like address called "Virtual Private Address". For example, an Oriental Bank of Commerce customer named Raj can have a virtual private address raj@obc. A customer can also choose to use the Aadhaar number or mobile number as the name instead of the short name for the virtual address like 123456789012@obc or 9898989898@obc. A customer can have multiple virtual private addresses for multiple accounts in various banks. In order to ensure privacy of customer's data, there is no account number mapper anywhere other than the customer's own bank. This allows the customers to freely share the virtual address with other parties. Unlike current payment methods – Internet Banking, Debit Card or Credit Card - wherein one needs multiple credentials in the form of customer id, account number, IFSC Code, card no etc., UPI allows customer to send or receive payments on the basis of a 'Virtual Private Address' (VPA). Thus, the feature of VPA is very significant from security point of view. Virtual Private Addresses provide innovative mechanisms for customers/merchants to create virtual private addresses with attached rules for amount, time/frequency and payees.

2. COLLECT PAYMENT

With the unique feature of "Collect" to request for payment from other parties, UPI is very different from all other modes of payment. With "Collect" feature, the beneficiary can initiate the request for payment from the sender (called pulling the transaction). Imagine you hired an auto for your journey and you need to pay Rs. 200 to the auto driver. Now the auto driver asks you your virtual address and initiates the request of payment of Rs. 200/- through UPI. Now you receive the payment request in your UPI app & you confirm the payment using your MPIN. Then the auto driver gets the payment and gets a confirmation message also. Using this collect feature, Insurance companies can now request for insurance premium from customers before due date & customer can confirm the payment using UPI and thus insurance premium is paid. UPI also has the ability for sending collect requests which can be "snoozed" and paid later before expiry date without having to block the money in the account until the customer is ready to pay.

3. SINGLE APP- MULTIPLE BANK ACCOUNTS

Customer can link multiple bank accounts in the UPI app. Bank accounts may be from different banks. Now any bank customer can use UPI of any bank and link all his/her accounts of different banks. Following table illustrates examples on how any bank customer can use any bank's UPI & link his/her accounts as detailed in Table-1:

TABLE 1: CUSTOMER USES ANY BANK UPI & LINKS ALL ACCOUNTS IN VARIOUS BANKS

Sl no	Customer of	Using UPI App of	Has linked Accounts of
1	Union Bank of India	Union Bank of India	Union Bank of India, ICICI Bank, SBI
2	SBI	ICICI	Uco Bank, HDFC Bank, SBI
3	Citi Bank	OBC, Axis Bank	Axis Bank, Citi Bank
4	Canara Bank	Axis Bank	Canara Bank

4. SAFE & SECURED PLATFORM

UPI allows banks and other players to innovate and offer superior customer experiences to make online payments and collect payments in a convenient, easy and secured manner. It conforms to the guidelines of Reserve Bank of India on two factor authentication for carrying out UPI transactions. Customer's mobile phone essentially becomes a "what you have" credential (first factor authentication), while MPIN (something you know) serves the second factor authentication to complete the UPI transaction. In the future, scanning of iris or fingerprint (from Aadhaar database), in place of MPIN, can be used as the 2nd factor authentication.

5. OPPORTUNITY FOR CUSTOMERS TO COMPARE FEATURES IN UPI APPS

Since a bank customer can use any bank's UPI (not just his/her own bank UPI), this will throw a new challenge for the banks to provide best features in their UPI, else no user will use that bank's UPI. Since today's customers are tech-savvy & use social media to get knowledge on which bank UPI is best (as reviewed by the other users), only the best UPI apps will be used by the customers. In other words, that particular bank's UPI which has more features, easy to use Interface and best customer support will be more popular among the UPI users, irrespective of bank he/she has account with.

6. PAYMENT THROUGH SCANNING OF QR CODE

To make the payment to the grocery shop in the Mall, all you have to do is to scan the QR Code printed on its Invoice using your UPI Application which will display the amount to be paid, you confirm the payment using your UPI MPIN and the payment is made instantly. To receive such payments even the vegetable vendor on the street or the auto driver can display the virtual private address or even a QR Code.

UPI - THE ROAD AHEAD

Smart phones have penetrated deep into our lives. India has already crossed 1 billion mark in mobile subscription. With introduction of affordable smart phones and call/data tariffs that are world's cheapest, mobile phone user base is set to grow exponentially in the near future in India. Unprecedented growth in smart phone users along with availability of high speed (3G/4G) mobile internet at very affordable costs is expected to further push the growth of UPI usage in India.

UPI offers a huge scope for merchants, e-retailers, insurance companies, educational institutes, Governments etc to offer very innovative methods of collecting payments. Payment collection by using the QR Code scanning will be widely used by merchants & e-commerce companies (particularly for Cash-on-delivery payments). Confirmation of payments through voice commands, 2nd factor authentication using biometric (Iris or fingerprint of Aadhaar) will be widely used in the future. More innovative methods will be used for various merchant payments as an alternative to POS transactions and in-app payments (like Ola, Uber etc.).

Banks may also offer support of local languages or payment instructions using voice commands in local languages in UPI. This will bring a revolution in rural India, where people can do mobile recharge by making the payment using voice commands. A father can send his son money by saying "please send 2000 rupees to Son Kapil" in UPI app. (It will search "Son Kapil" in Contacts & send the money to his Mobile number, authentication can be through scanning of Iris).

UPI is a significant part of the so called "India Stack". India Stack is a part of Nation's ambitious Digital India program aimed at treating information as a utility. It is a complete set of API (Application Programming Interface), made available under the Open API Policy, which can enable development of payment-enabled Apps. It includes:

- a) Aadhaar for biometric authentication through scanning Iris or fingerprint.
- b) DigiLockers (safe deposit locker for issue, storage and use of electronic documents),
- c) e-Sign (digital signature acceptable under the laws of the land)
- d) *Unified Payment Interface (UPI)* for financial transactions

The India Stack enables Apps that could open up many opportunities in financial services, healthcare and education sectors of the Indian economy. India Stack has the potential to revolutionize the way government services of the future will be delivered in a country like India with huge population. This provides great business opportunities for the tech-savvy start-up companies to solve the problems in financial transactions, healthcare and education through very innovative solutions.

CONCLUSIONS

UPI will serve the three great purposes - universal electronic payments, a less cash society and financial inclusion using latest technology trends, as envisaged in the Payment System Vision Document 2012-15 of Reserve Bank of India. When UPI will be widely used on a mass scale by majority of India's vast population for their routine payments – for payment of a chhota recharge of Rs. 10/- to payments at the local Kirana Store, Sabzi Mandi, or for payments to Rikshawwala or for the payment of Loan EMI of your big house, it will definitely bring a great revolution, truly leading to a less cash economy in India. The way WhatsApp (free SMS as called in rural India) brought a revolution in the messaging system across the world, it is expected that UPI will one day bring similar revolution in India thereby demonstrating UPI as the WhatsApp Moment for India, as appropriately described by Nandan Nilekani, Advisor to National Payment Corporation of India (NPCI). Wider acceptance of UPI may gradually make other modes of payment (Cash, Cheques, even ECS/NACH and even NEFT) redundant or obsolete in few years down the line. Government of India & various State Governments and local bodies (including proposed smart cities in the country) can capitalize on the infrastructure of UPI to collect various taxes and receivables from its citizens in a smart way. We hope that UPI will significantly contribute to make India a less cash economy in the future.

REFERENCES

1. Digital India - Digital Empowerment of Citizens, http://meity.gov.in/sites/upload_files/dit/files/Digital%20India.pdf, accessed on 14.10.2016
2. Disruption in Financial Services, Nandan Nilekani, Aug 21, 2015 (Video), www.tieleapfrog.in, accessed on 05.10.2016
3. <https://uidai.gov.in/beta/>, accessed on 20.10.2016
4. India Stack, <http://www.indiastack.org/About-India-Stack>, accessed on 22.10.2016
5. NPCI Unified Payment Interface Procedural Guidelines, http://www.npci.org.in/documents/UPI_Procedural_Guidelines.pdf, accessed on 02.10.2016
6. Reserve Bank of India Payment System Vision Document 2012-15, <https://rbi.org.in/scripts/PublicationVisionDocuments.aspx?ID=664>, accessed on 10.10.2016
7. UNIFIED PAYMENT INTERFACE API and Technology Specifications, Specifications – Version 1.0 http://npci.org.in/documents/Technical_Specifications.pdf, accessed on 05.10.2016

REQUEST FOR FEEDBACK

Dear Readers

At the very outset, International Journal of Research in Computer Application & Management (IJRCM) acknowledges & appreciates your efforts in showing interest in our present issue under your kind perusal.

I would like to request you to supply your critical comments and suggestions about the material published in this issue, as well as on the journal as a whole, on our e-mail **infoijrcm@gmail.com** for further improvements in the interest of research.

If you have any queries, please feel free to contact us on our e-mail infoijrcm@gmail.com.

I am sure that your feedback and deliberations would make future issues better – a result of our joint effort.

Looking forward to an appropriate consideration.

With sincere regards

Thanking you profoundly

Academically yours

Sd/-

Co-ordinator

DISCLAIMER

The information and opinions presented in the Journal reflect the views of the authors and not of the Journal or its Editorial Board or the Publishers/Editors. Publication does not constitute endorsement by the journal. Neither the Journal nor its publishers/Editors/Editorial Board nor anyone else involved in creating, producing or delivering the journal or the materials contained therein, assumes any liability or responsibility for the accuracy, completeness, or usefulness of any information provided in the journal, nor shall they be liable for any direct, indirect, incidental, special, consequential or punitive damages arising out of the use of information/material contained in the journal. The journal, neither its publishers/Editors/ Editorial Board, nor any other party involved in the preparation of material contained in the journal represents or warrants that the information contained herein is in every respect accurate or complete, and they are not responsible for any errors or omissions or for the results obtained from the use of such material. Readers are encouraged to confirm the information contained herein with other sources. The responsibility of the contents and the opinions expressed in this journal are exclusively of the author (s) concerned.

ABOUT THE JOURNAL

In this age of Commerce, Economics, Computer, I.T. & Management and cut throat competition, a group of intellectuals felt the need to have some platform, where young and budding managers and academicians could express their views and discuss the problems among their peers. This journal was conceived with this noble intention in view. This journal has been introduced to give an opportunity for expressing refined and innovative ideas in this field. It is our humble endeavour to provide a springboard to the upcoming specialists and give a chance to know about the latest in the sphere of research and knowledge. We have taken a small step and we hope that with the active co-operation of like-minded scholars, we shall be able to serve the society with our humble efforts.

Our Other Journals

